JOINT SENATE STANDING COMMITTEE ON ACADEMIC PLANNING AND PRIORITIES AND ON UNIVERSITY BUDGET

Regular Meeting Friday, November 28, 2025 10:00 a.m. - noon MS Teams

JOINT AGENDA

1.	Call to Order and Territorial Acknowledgement	10:00
2.	Approval of Agenda	
	MOTION: THAT the agenda be approved as circulated.	
3.	Approval of Minutes	
	3.1. Joint SSCAPP/SCCUB – October 31, 2025 Regular Meeting	
	MOTION : THAT the minutes be approved as circulated.	
	3.2. Joint SSCAPP/SCCUB – November 12, 2025 Special Meeting	
	MOTION : THAT the minutes be approved as circulated.	
4.	Chairs' Report	10:05
5.	New Business	
	5.1. Program Suspension: Citation in Cloud Architecture and Security	
	Shari Ann Hermann	10:07
	MOTION: THAT the Joint Senate Standing Committee on Academic Planning and	
	Priorities and on University Budget recommend that Senate approve the suspension	
	of the Citation in Cloud Architecture and Security program, effective January 1, 2026.	
6.	Items for Discussion	10:22
7.	Adjournment of the Joint Committee	



JOINT STANDING COMMITTEE ON ACADEMIC PLANNING AND PRIORITIES & UNIVERSITY BUDGET

Minutes of Regular Meeting Friday, October 31, 2025 10:00 a.m. - noon **MS Teams Online**

Senate Standing Committee on Academic Planning and Priorities (SSCAPP) - Quorum: 6

Present:

Voting Members

Allyson Rozell

Diane Van der Gucht

Jenna Smith

Logan Masilamani

Michael Cober

Parivash Enghiad

Seanna Takacs

Sharmen Lee

Sheena Dela Torre

Non-Voting Members

Catherine Schwichtenberg, Chair

Daniel Bernstein Zena Mitchell

Ex-Officio

Bruce Choy, President and Vice-Chancellor

Kwuntiltunaat (Kim Baird), Chancellor

Presenters

Carol Stewart

Not Present:

Voting Members

Andhra Goundrey

Harkomalpreet Gill

Non-Voting Members

Diane Purvey

Leeann Waddington

Lori McElroy

Melinda Schramm

Senate Standing Committee on University Budget (SSCUB) - Quorum: 7

Present:

Voting Members

Alia Somji

Caroline Daniels

Gordon Cobb

Non-Voting Members

Catherine Schwichtenberg

Gurnoor Kaur

Richard Popoff

Reza Khakbaznejad

Seanna Takacs Shelley Boyd **Administrative Resources**

Michelle Molnar Sonia Orlu

Ex-Officio

Bruce Choy, President and Vice-Chancellor Kwuntiltunaat (Kim Baird), Chancellor

Presenters

Carol Stewart

Not Present:

Voting Members

Harkomalpreet Gill Gurankas Singh Gurp Lehal Michael Cober Mike Mann **Non-Voting Members**

Carole Laplante Diane Purvey Peter Smailes

1. Call to Order and Territorial Acknowledgement

The Chair, Catherine Schwichtenberg, called the meeting to order at 10:02 a.m.

2. Approval of Agenda

Amendment: Catherine Schwichtenberg proposed that item 5.1, University Budget Literacy Session, be removed from the agenda. The session will instead be held separately, immediately following adjournment.

Richard Popoff moved that the agenda be approved as amended.

The motion carried.

3. Approval of Minutes, Joint SSCAPP/SSCUB - September 12, 2025

Caroline Daniels moved that the minutes be approved as circulated.

The motion carried.

4. Chairs' Report

No report.

5. Adjournment

The meeting adjourned at 10:08 a.m.



JOINT STANDING COMMITTEE ON ACADEMIC PLANNING AND PRIORITIES & UNIVERSITY BUDGET

Minutes of Special Meeting Wednesday, November 12, 2025 3:30 p.m. - 4:30 p.m. MS Teams Online

Senate Standing Committee on Academic Planning and Priorities (SSCAPP) - Quorum: 6

Present:

Voting Members Non-Voting Members

Allyson Rozell Catherine Schwichtenberg, Chair

Diane Van der Gucht Daniel Bernstein
Jenna Smith Diane Purvey

Logan Masilamani Leeann Waddington

Michael Cober Lori McElroy
Parivash Enghiad Melinda Schram
Seanna Takacs Zena Mitchell

Sharmen Lee Sheena Dela Torre

Ex-Officio Presenters

Bruce Choy, President and Vice-Chancellor Kwuntiltunaat (Kim Baird), Chancellor

Not Present:

Voting Members Non-Voting Members

Andhra Goundrey Harkomalpreet Gill

Senate Standing Committee on University Budget (SSCUB) - Quorum: 7

Present:

Voting Members Non-Voting Members

Alia Somji Carole Laplante

Caroline Daniels Catherine Schwichtenberg

Gordon Cobb Diane Purvey
Richard Popoff Peter Smailes

Reza Khakbaznejad

Seanna Takacs Shelley Boyd

Administrative Resources

Michelle Molnar Sonia Orlu

Ex-Officio

Presenters

Bruce Choy, President and Vice-Chancellor Kwuntiltunaat (Kim Baird), Chancellor

Not Present:

Voting Members

Non-Voting Members

Gurankas Singh Gurnoor Kaur Harkomalpreet Gill

1. Call to Order and Territorial Acknowledgement

The Chair, Catherine Schwichtenberg, called the meeting to order at 3:30 p.m.

2. Approval of Agenda

Allyson Rozell moved that the agenda be approved as circulated.

The motion carried.

3. Chairs' Report

Catherine Schwichtenberg expressed appreciation to Carol Stewart from the Melville School of Business for providing a helpful "Budgeting 101" session at the October 31, 2025 meeting, which created capacity to devote the present meeting entirely to the draft Fiscal 2026–27 budget.

4. New Business

4.1. Fiscal 2026-27 Draft University Budget

Carole Laplante, Associate Vice-President Finance, presented the draft budget and explained that KPU faces a significant and ongoing revenue decline that requires major staffing and non-salary reductions, strategic use of one-time deferred funds, and tightly controlled capital spending to maintain a balanced budget.

The presentation outlined how the draft 2026–27 budget addresses these pressures while prioritizing financial stability, essential safety and security investments, and positioning the university for long-term sustainability.

Richard Popoff moved that the Joint Senate Standing Committee on Academic Planning and Priorities and on University Budget recommend that Senate endorse and advise the President that the draft Fiscal 2026–27 Budget aligns with the Budget Principles and Priorities, as presented.

The motion carried.

5. Adjournment

The meeting adjourned at 4:16 p.m.

JOINT COMMITTEE ON ACADEMIC PLANNING AND PRIORITIES & UNIVERSITY BUDGET

Agenda Number: 5.1

Meeting Date: Friday, November 28, 2025

Presenter(s): Shari Ann Hermann

AGENDA TITLE: PROGRAM SUSPENSION: CITATION IN CLOUD ARCHITECTURE AND SECURITY

ACTION REQUESTED: Motion

RECOMMENDED RESOLUTION

THAT the Joint Senate Standing Committee on Academic Planning and Priorities and on University Budget recommend that Senate approve the suspension of the Citation in Cloud Architecture and Security program, effective January 1, 2026.

COMMITTEE REPORT

For Secretariat Use Only

Context and Background

The Citation in Cloud Architecture and Security (CCAS) is a 15-credit program developed by the Computer Science and Information Technology department in the Melville School of Business. Intakes have been opened three times; the first in Fall 2024. Each of the three intakes was cancelled due to lack of demand. No students are currently enrolled or progressing through the CCAS program.

Key Messages

 Each of the three intakes generated an insufficient number of applications. Efforts to drive demand included revision of admission requirements, promotion to industry professionals, recent graduates and current students, and a paid marketing campaign that generated interest, but few applications. 2. The paid online marketing campaign generated more than 30,000 visits to the program website, and over 200 leads; these failed to translate into applications. We conclude that there is potential demand for the program if we identify and remove as yet undetermined barriers to enrolment and/or redesign the program to appeal to a clearly defined target market. During the suspension period, Melville will hold consultations, conduct research, and make modifications that could increase demand.

Implications/Risks

As there are no students enrolled or progressing through the program, there is no impact to students and no financial implications to the proposed cancellation.

Consultations

- 1. Diane Purvey, Provost
- 2. David Burns, Associate Vice President, Academic
- 3. Heather Harrison, Dean pro tem, Melville School of Business
- 4. Meredith Laird, Manager, Curricular Support
- 5. Catherine Schwichtenberg, Senate Vice-Chair
- 6. Mandeep Pannu, CSIT Department Chair
- 7. Gustavo Arruda, Director, Strategy and Business Development, Melville School of Business
- 8. CSIT Department, Melville School of Business

Attachments

1. Proposal to Suspend the Citation in Cloud Architecture and Security program.

Submitted by

Shari Ann Herrmann, Associate Dean Melville School of Business

Date submitted

November 13, 2025

Proposal to Suspend the Citation in Cloud Architecture and Security (CCAS)

Context and Background

The Citation in Cloud Architecture and Security is a 15-credit program offered by the Computer Science and Information Technology department in the Melville School of Business. It was developed in response to the growing demand for IT professionals with expertise in cloud computing and security and was intended to attract recent graduates, current students and IT professionals. Intakes have been opened three times; the first in Fall 2024. Each of the three intakes was cancelled due to lack of demand. No students are currently enrolled or progressing through the CCAS program. Policy AC 10 permits a maximum of three intake cancellations in 2 consecutive years.

i. Impacted Credential and Field of Study

Citation in Cloud Architecture and Security (CCAS)

ii. Program Location

Blended format with in-person sessions hosted at KPU Surrey.

iii. Faculty, Department or School Offering the Program

Computer Systems and Information Technology (CSIT), Melville School of Business.

iv. Proposed Date for Suspension, Notification Period, Date for Review

Date for Suspension: January 2026

Notification Period: Starting December 2025

Date for Review: September 2027

v. Rationale for Suspension

Lack of enrolment demand

Intakes for the Citation in Cloud Architecture and Security (CCAS) program were opened three times: Fall 2024, Spring 2025 and Fall 2025.

Fall 2024: 8 applicants 0 admitted 0 enrolled.
 Spring 2025: 1 applicant 0 admitted 0 enrolled.
 Fall 2025: 2 applicants 0 admitted 0 enrolled.

Each intake generated an insufficient number of applications. Further, most of the applicants failed to meet the minimum entrance requirements. Efforts to drive demand included the following:

Admission requirements were revised after the first intake to make the program more
accessible to students and working professionals looking to upgrade their skills. The
requirement for IT-related work experience was reduced to 2 years from 5, and
completion of 30 credits in a related discipline was added as an alternative to the
completion of a diploma in IT, computer science, or computer engineering.

- The program was promoted at open houses, industry events, and information sessions. Some CSIT faculty members also promoted the program to their industry networks and current students.
- A paid marketing campaign was launched to raise awareness. Below is a summary of campaign results:

Campaign dates: April 14, 2024 – March 31, 2025

Marketing spend: \$48,000
Clicks to program website: 34,000
Cost per click: \$1.41
Total leads generated: 205

138 asked a question, 67 registered for an info session

From this we conclude that there is general interest in programs teaching cloud architecture and security. The campaign succeeded in driving awareness of KPU's CCAS program and generated 34,000 clicks to the program website, but these interactions failed to translate into applications. The low lead-to-application rate suggests that there are issues beyond marketing campaign performance. There may be as yet undetermined barriers to enrolment, or the current program may not be a good fit for the intended market.

To translate interest into applications and enrolments, market research will be undertaken during the program suspension period to explore competitive offerings. A detailed comparison of course fees, program length and delivery format could reveal program modifications that could drive demand. Other avenues of investigation will include consultation to identify key needs and benefits sought by different groups of learners (current students, recent graduates, and industry professionals).

<u>Curricular issues</u>

The CCAS program was intended to appeal to recent graduates, current students, and practicing IT professionals. It is likely that each of these groups has different decision-making criteria and may seek out a more targeted curriculum than the CCAS program currently provides. Potential issues include, but are not limited to:

- o Program length: The courses in the CCAS program follow the standard academic semester format. The program requires a minimum of two semesters to complete because CCAS 1110 is a prerequisite for three of the program courses. This extended program length may not appeal to working professionals wanting to upgrade their qualifications while working full time. Recent graduates and current students may prefer a more condensed format that does not add two additional semesters to their studies.
- <u>Program breadth</u>: Experienced IT professionals may not perceive value in every CCAS course. The extra time and cost required to take all five courses in the Citation may diminish the appeal to this target group, making individual CPS courses or more targeted industry certifications more appealing by comparison.

 Industry relevance: The IT sector frequently uses short, targeted industry certifications to demonstrate mastery of specific skills. An academic citation may not have the same appeal to working professionals or potential employers, especially in a field experiencing dynamic change.

In summary, given consistently low application numbers despite concerted promotion in 2024-2025, it is likely the CCAS program will fail to generate sufficient, sustainable demand without significant changes or improvements. The CSIT faculty and the Melville School of Business leadership team unanimously support the proposal to suspend the CCAS program to hold consultations, conduct research, and make modifications that could increase demand.

vi. Plan for Suspension

- Proposed review date to reinstate or discontinue the suspended program:
 September 2027
- 2. Consultations with faculty and staff

CSIT faculty and Melville staff are aware of the intake cancellation for Fall 2025 and the indefinite postponement of further intakes. A motion to recommend suspension of the program, distributed to faculty in the CSIT department, received unanimous support.

- 3. Information was shared and faculty input was requested at:
 - Meeting with the Department Chair Mandeep Pannu, Melville Dean pro tem Heather Harrison and Associate Dean Shari Ann Herrmann - August 25, 2025
 - CSIT Department Meeting September 15, 2025
 - CSIT Department All-Faculty vote closed October 6, 2025
 - Faculty Council meeting November 17, 2025
- 4. Steps to ensure students in the program have the opportunity to complete the program.

 No students are enrolled or progressing through the program.
- 5. Consultations that will be undertaken with other stakeholders

The proposed suspension will not impact other Faculties or departments. All five CCAS courses were developed for the citation and are not used by other programs. During the suspension period, as potential revisions to the citation are explored, the following will be consulted:

- Office of the Registrar
- Office of the Provost
- o Office of Planning and Accountability
- o Future Students Office
- KPU International
- CSIT Faculty

- vii. Draft Calendar Entry Detailing Suspension of admissions
 Intakes for the CCAS program have been postponed indefinitely.
- viii. Name, Title and Contact Information of the Institutional Contact

Alia Somji Dean pro tem, Melville School of Business 604-599-6082 alia.somji@kpu.ca

Endorsement by the Provost

The decision follows the cancellation of three consecutive intakes due to low enrollment:

Fall 2024: 8 applicants, 0 admitted, 0 enrolled
 Spring 2025: 1 applicant, 0 admitted, 0 enrolled
 Fall 2025: 2 applicants, 0 admitted, 0 enrolled

Currently, there are no students enrolled or progressing through the program. In accordance with Policy AC10, we are now required to either suspend or discontinue the program. After consultation with the CSIT department, a unanimous decision was made to suspend the program. This suspension period will allow time to conduct market research and explore meaningful revisions that may enhance the program's viability in the future. Therefore, I endorse Alia Somji, Dean pro tem, Melville School of Business recommendation that the CCAS program be suspended for a period of up to two years, beginning in the Spring 2026 semester.