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This enterprise budget presents costs and returns for a 0.025 acre of spinach grown on a small-scale mixed vegetable farm in southwest British Columbia, Canada. The sample values are typical of small-scale short season crop production using low-input growing methods and selling directly to consumers through venues such as farmers' markets. These values were derived from data gathering sessions with representative farmers from the region, but do not represent any particular farm, and should be used only as a guide. The actual costs of production may vary from farm to farm depending on production method and scale, machinery use and other input costs. This budget is also available as a dynamic MS Excel spreadsheet to facilitate more detailed planning for your own operation. Please refer to the "Institute for Sustainable Food Systems Enterprise Budget User Guide for assistance in tailoring the spreadsheet to your own farm.

Assumptions:

- 1) The spinach crop area is 0.025 acre, consisting of three beds, each measuring 4' x 100' (400 square feet per bed) grown on a small-scale mixed-vegetable farm.
- 2) Spinach takes two months from seed to harvestable maturity.
- 3) An annual land rent of \$400 per acre is included in overhead charges.
- 4) Physical farm labourers (regular labour) are paid \$12 per hour.
- 5) Equipment operators (operator labour) are paid \$15 per hour.
- 6) The proportion of sales of spinach to the total annual sales of 16 crops, grown on a 2-acre mixed vegetable farm, is used to allocate marketing costs to the spinach enterprise.
- 7) The proportion of the farm's total cultivated acreage used to grow spinach is used to allocate fixed costs to the spinach enterprise.
- 8) Fuel cost is \$1.30 per liter.
- 9) The interest rate is fixed at 5%.
- 10) The annual fixed cost is estimated using the straight-line depreciation method.
- 11) Management time is not included as a cost. The net return over total cost may be considered as the return to management time.

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REVENUE					
Item	Quantity per 0.025 Acre	Unit	\$ per unit	\$ per 0.025 Acre	\$ per 100' Bed
Spinach	810.00	bunches	\$2.50	\$2 <i>,</i> 025.00	\$6,75.00

ANNUAL VARIABLE COST					
Item	Quantity per 0.025 Acre	Unit	\$ per unit	\$ per 0.025 Acre	\$ per 100' Bed
Seeds and Plants					
Seed	14.00	1000 seeds	1.50	21.00	7.00
Fertility and Nutrients					
Compost (Chicken manure)	200.00	pounds	0.10	20.00	6.67
Lime	50.00	pounds	0.30	15.00	5.00
Land Preparation					
Custom plowing				6.00	2.00
Apply pre-plant amendments (lime, manure) – regular labour	1.25	hours	12.00	15.00	5.00
Apply pre-plant amendments (lime, manure) – operator labour	1.25	hours	15.00	18.75	6.25
Prepare for planting (form beds, lay row cover, irrigation set-up, etc) – regular labour	0.5	hours	12.00	6.00	2.00
Prepare for planting (form beds, lay row cover, irrigation set-up, etc) –operator labour	0.5	hours	15.00	7.50	2.50
Planting					
Seeding – regular labour	1	hours	12.00	12.00	4.00
Pest Management					
Weeding – regular labour	10	hours	12.00	120.00	40.00
Other Activities					
Irrigating (manage drip or overhead) – regular labour	0.5	hours	12.00	6.00	2.00
Post-Harvest Activities					
Harvesting – regular labour	18	hours	12.00	216.00	72.00
Post-harvest handling (wash, sort, pack, store) – regular labour	30	hours	12.00	360.00	120.00
Miscellaneous Expenses					
Repair and maintenance				24.25	8.08
Fuel				11.55	3.85
Interest on working capital				7.16	2.39
Marketing				279.15	93.05
	T	OTAL LABO	UR COST	767.25	255.75
TOTAL MATERIAL COST			IAL COST	56.00	18.67
TOTAL MISCELLANEOUS COST			OUS COST	322.11	107.37
TOTAL VARIABLE COST			1,145.36	381.79	

ANNUAL FIXED COST				
Item	\$ per 0.025 Acre	\$ per 100' Bed		
Machinery				
Tractor	4.84	4.84		
Rototiller	1.27	1.27		
Manure spreader	2.60	2.60		
Pick-up truck	13.37	13.37		
Trailer	0.31	0.31		
Equipment and tools	7.13	2.38		
Irrigation	13.65	4.55		
Building and shelter	7.72	2.57		
Overhead charges				
Land rent	10.50	3.50		
Soil test	1.31	0.44		
Farm liability insurance	11.03	3.68		
Motor vehicle insurance	27.30	9.10		
Office expenses	6.56	2.19		
Electricity	12.60	4.20		
Water	13.13	4.38		
Telephone and internet	6.56	2.19		
TOTAL ANNUAL FIXED COST	184.67	61.56		

TOTAL COST	\$ per 0.025	\$ per 100'	
	Acre	Bed	
TOTAL FIXED AND VARIABLE COST	1,330.03	443.34	

NET RETURNS			
ltem	\$ per 0.025	\$ per 100'	
item	Acre	Bed	
Return Over Variable Cost	879.64	293.21	
Return Over Fixed Cost	1,840.33	613.44	
Return Over Total Cost	694.97	231.66	

MACHINERY INFORMATION					
Item	Туре	Purchase Price (\$)	Trade-in Value (\$)	Useful Life (Years)	
Tractor	23 HP	16,000.00	1500.00	20	
Rototiller	48'' (new)	4,000.00	1500.00	15	
Manure spreader	used	5,000.00	0.00	10	
Pick-up truck	new	35,000.00	0.00	15	
Trailer	used	1,000.00	0.00	20	

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