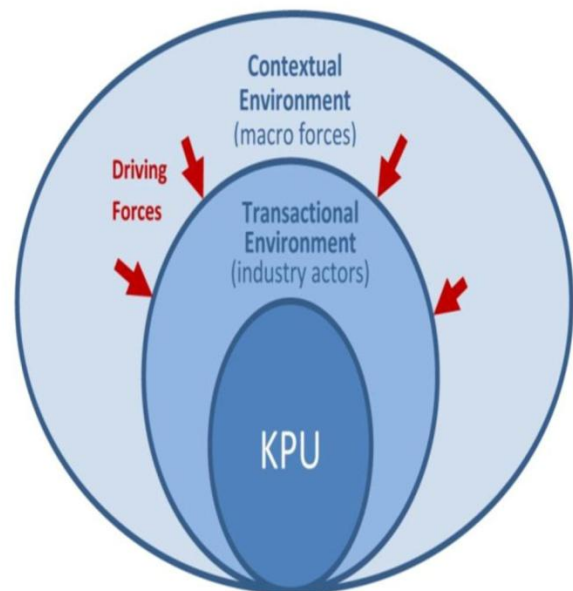


## Scenario Planning

### Contextual Environment

What are the macro forces (Social, Technological, Economic, Environmental, and Political) shaping our environment?



### Higher Education Context

- Identify the driving forces in the environment that act as disruptor and enablers as well as the focal issues in higher education
- Craft scenarios of plausible futures
- Use scenarios as lenses to inform Strategic Planning

## Strategic Planning

### Aspirations and Results

What do we want our future to look like?  
What decisions do we have to make today to realize our desired future in light of the scenarios that have been crafted? How do we measure our progress towards this desired future?

- Articulate the focus of the University (Mission) and its desired future (Vision)
- Articulate the strategic organizational outcomes that will move the University closer to its vision (Goals)
- Articulate particular approaches, usually in support of specific goals (Strategies).

#### Existing pieces that can inform this stage:

1. Mission and Mandate, Jan. 2010
2. Vision and Commitments, Feb. 2011
3. Deans' spring 2011 prioritization of Vision and Commitments
4. Strategic priorities – Realizing the Polytechnic University mandate, Student success, 13 Sept. 2011)
5. SSC AP&P priorities, renewed Nov. 2011

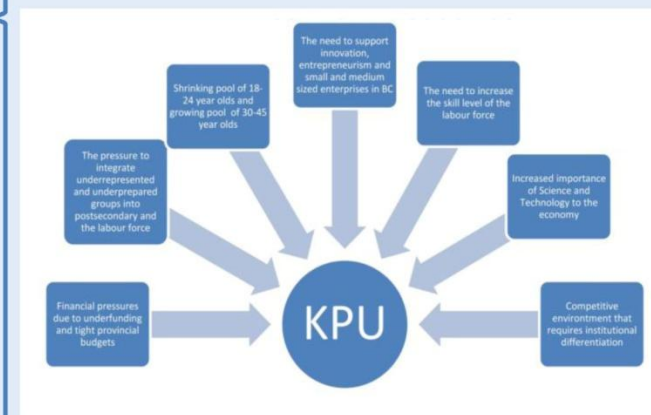
**Missing pieces:** Integration of the existing pieces (1 to 5) and institutional goals

### Exploration of Institutional Factors

Explore the institution's Strengths, Weaknesses, Opportunities and Threats

#### Existing piece that can inform this stage:

1. Planning and Operational Context sections of the Accountability Plan and Report
2. Factors identified in the current environment that have implications for KPU, 13 Sept. 2011



## Operational Planning



Who will do what, with whom, by when, with what intended results, using what resources?

#### Existing pieces that can inform this stage:

1. Terms of Reference for Unit Plans
2. State of the University document, 13 Sept. 2011

**Missing pieces:** Scope and Principles for Accountability, and planning workshops for units

### Institutional Accountability Plan and Report –

Accountability reporting of the achievement of targets that have been internally and externally set